

2nd Quarter Fiscal Year 2019 Financial Results & GECO Avionics, LLC Acquisition Overview

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Conference call:

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Webcast replay available by 7:00 p.m. ET January 29, 2019

















Forward-looking safe harbor statement

This presentation contains certain forward-looking statements, as that term is defined in the Private Securities Litigation Reform Act of 1995, including those relating to the acquisition described herein and to fiscal 2019 business performance and beyond and the Company's plans for growth and improvement in profitability and cash flow. You can identify these statements by the use of the words "may," "will," "could," "should," "would," "plans," "expects," "anticipates," "continue," "estimate," "project," "intend," "likely," "forecast," "probable," "potential," and similar expressions. These forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those projected or anticipated. Such risks and uncertainties include, but are not limited to, continued funding of defense programs, the timing and amounts of such funding, general economic and business conditions, including unforeseen weakness in the Company's markets, effects of any U.S. Federal government shutdown or extended continuing resolution, effects of continued geopolitical unrest and regional conflicts, competition, changes in technology and methods of marketing, delays in completing engineering and manufacturing programs, changes in customer order patterns, changes in product mix, continued success in technological advances and delivering technological innovations, changes in, or in the U.S. Government's interpretation of, federal export control or procurement rules and regulations, market acceptance of the Company's products, shortages in components, production delays or unanticipated expenses due to performance quality issues with outsourced components, inability to fully realize the expected benefits from acquisitions and restructurings, or delays in realizing such benefits, challenges in integrating acquired businesses and achieving anticipated synergies, increases in interest rates, changes to cyber-security regulations and requirements, changes in tax rates or tax regulations, changes to generally accepted accounting principles, difficulties in retaining key employees and customers, unanticipated costs under fixed-price service and system integration engagements, and various other factors beyond our control. These risks and uncertainties also include such additional risk factors as are discussed in the Company's filings with the U.S. Securities and Exchange Commission, including its Annual Report on Form 10-K for the fiscal year ended June 30, 2018. The Company cautions readers not to place undue reliance upon any such forward-looking statements, which speak only as of the date made. The Company undertakes no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made.

Use of Non-GAAP (Generally Accepted Accounting Principles) Financial Measures

In addition to reporting financial results in accordance with generally accepted accounting principles, or GAAP, the Company provides adjusted EBITDA, adjusted income, adjusted EPS, free cash flow, organic revenue and acquired revenue which are non-GAAP financial measures. Adjusted EBITDA, adjusted income, and adjusted EPS exclude certain non-cash and other specified charges. The Company believes these non-GAAP financial measures are useful to help investors better understand its past financial performance and prospects for the future. However, these non-GAAP measures should not be considered in isolation or as a substitute for financial information provided in accordance with GAAP. Management believes these non-GAAP measures assist in providing a more complete understanding of the Company's underlying operational results and trends, and management uses these measures along with the corresponding GAAP financial measures to manage the Company's business, to evaluate its performance compared to prior periods and the marketplace, and to establish operational goals. A reconciliation of GAAP to non-GAAP financial results discussed in this presentation is contained in the Appendix hereto.



Financial highlights

Q2 FY19 vs. Q2 FY18

- Bookings up 29%
- Record revenue up 35%
- Organic revenue⁽¹⁾ up 11%
- GAAP net income up 36%
- Adjusted EBITDA up 39%
- Record backlog up 39%
- Operating cash flow up 188%
- Free cash flow up 279%

LTM Q2 FY19 vs. LTM Q2 FY18

- Bookings up 40%
- Revenue up 28%
- Organic revenue⁽¹⁾ up 9%
- GAAP net income down 22%⁽²⁾
- Adjusted EBITDA up 26%
- Backlog up 39%
- Operating cash flow up 40%
- Free cash flow up 116%

⁽¹⁾ Organic revenue represents total company revenue excluding net revenue from acquisitions for the first four full quarters since the entities' acquisition date (which excludes any intercompany transactions). After the completion of four fiscal quarters, acquired businesses are treated as organic for current and comparable historical periods.

⁽²⁾ LTM Q2 FY18 net income includes discrete tax benefits associated with the revaluation of excess tax benefits associated with the Tax Act as well as net operating loss carry-forwards of the Carve-Out Business acquired from Microsemi Corporation.

Executing well on our strategy to become a leading...

- In a period of significant new design win activity and new program starts
- Well-aligned with DoD budget priorities and need for modernization
- Sensor and effector mission systems (SEMS) revenue up 5% YoY, C4I up 249%
- Capitalizing on favorable industry trends increased outsourcing, flight to quality, supply chain delayering, continuing to take market share
- Investing in R&D, trusted domestic manufacturing, cybersecurity

... provider of secure and safety-critical processing subsystems



Q2 FY19 strategic achievements

- Significant IRAD investment in secure hardware and software technologies
- Received 6 product awards in Mil-Aero Electronics Innovators Awards Program
- Completed trusted digital SMT manufacturing facility buildout
- Substantially complete on manufacturing insourcing plan
- Beginning optimization of internal manufacturing operations
- Consolidation of West Coast RF manufacturing facilities progressing
- Themis and Germane integration on track, businesses performing well
- Launched first U.S. designed/manufactured secure rack server



Business outlook remains strong

- Defense spending accelerating in GFY19
- Expect 9% 10% FY19 organic revenue growth, up 2 3 pts from FY18
- Supplementing organic growth with M&A and strong opportunity pipeline
- Deployed ~\$655M+ for 8 acquisitions over last 3 years
- Acquisitions expanding addressable market, broadening offerings
- Cost and revenue synergies contributing to strong financial performance
- Will continue to acquire and grow within target C4I and SEMS markets

Acquisition of GECO Avionics, LLC

- Two C4I M&A themes: Secure rackmount servers and avionics processing
- GECO leading designer and manufacturer of safety-critical avionics subsystems
- \$36.5M purchase price⁽¹⁾; funded with existing revolver
 - ~10.5x purchase multiple of LTM adj. EBITDA net of expected tax benefits⁽²⁾
- Expands Mercury's C4I presence on franchise programs such as KC-46 & AH-64
- Combined with prior CES and Richland acquisitions, scales avionics platform
- Creates one of the largest teams focused on safety-critical avionics in defense

Well-positioned to capitalize on growth opportunities in C4I



Summary

- On track for continued strong performance in FY19
- Business expected to grow faster than industry overall
- Realizing manufacturing and M&A integration synergies
- Expect double-digit revenue and adj. EBITDA growth, strong cash flow
- Expect to achieve high-end of adj. EBITDA target over time by:
 - Increasing revenue organically and through M&A
 - Manufacturing operating efficiencies improving margins and working capital
 - Keeping organic operating expense growth rate below revenue growth rate
 - Fully integrating acquired businesses to generate cost and revenue synergies
- Continue to grow and expand in strategically aligned core markets

Anticipating continued strong performance in Q3 FY19



Q2 FY19 vs. Q2 FY18

In \$ millions, except percentage and per share data	Q2 FY18	Q2 FY19	Change
Bookings Book-to-Bill	\$134.2 1.14	\$173.2 1.09	29%
Backlog 12-Month Backlog	\$376.4 310.4	\$522.0 389.1	39%
Revenue Organic Revenue Growth ⁽¹⁾	\$117.9 12%	\$159.1 11%	35%
Gross Margin	45.9%	44.6%	(1.3 pts)
Operating Expenses Selling, General & Administrative Research & Development Amortization/Restructuring/Acquisition	\$43.3 21.2 15.2 6.9	\$51.0 27.8 16.2 7.0	18%
GAAP Net Income Effective Tax Rate	\$9.1 12.8%	\$12.4 26.6%	36%
GAAP EPS Weighted Average Diluted Shares	\$0.19 47.4	\$0.26 47.7	37%
Adjusted EPS ⁽²⁾	\$0.28	\$0.47	68%
Adj. EBITDA ⁽²⁾ % of revenue	\$26.6 22.5%	\$37.0 23.2%	39%
Operating Cash Flow	\$8.8	\$25.3	188%
Free Cash Flow ⁽²⁾	\$4.8	\$18.2	279%



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Notes:
(1) Organic revenue represents total company revenue excluding net revenue from acquisitions for the first four full quarters since the entities' acquisition date (which excludes any intercompany transactions). After the completion of four fiscal quarters, acquired businesses are treated as organic for current and comparable historical periods.
(2) Non-GAAP, see reconciliation table.

Balance Sheet

			As of		
(In \$ millions) ⁽¹⁾	12/31/17	3/31/18	6/30/18	9/30/18	12/31/18
<u>ASSETS</u>					
Cash & cash equivalents	\$32.0	\$44.2	\$66.5	\$72.9	\$93.9
Accounts receivable, net	123.0	141.6	143.8	153.9	168.3
Inventory, net	105.9	117.1	108.6	121.2	126.4
PP&E, net	51.6	51.3	51.0	50.8	53.1
Goodwill and intangibles, net	505.5	685.7	675.3	704.2	696.3
Other	17.8	17.0	19.3	24.0	18.6
TOTAL ASSETS	\$835.8	\$1,056.9	\$1,064.5	\$1,127.0	\$1,156.6
LIABILITIES AND S/E					
AP and accrued expenses	\$65.8	\$69.8	\$59.1	\$61.2	\$70.7
Other liabilities	20.8	36.3	38.5	49.2	49.9
Debt ⁽²⁾	0.0	195.0	195.0	240.0	240.0
Total liabilities	86.6	301.1	292.6	350.4	360.6
Stockholders' equity	749.2	755.8	771.9	776.6	796.1
TOTAL LIABILITIES AND S/E	\$835.8	\$1,056.9	\$1,064.5	\$1,127.0	\$1,156.6

Notes:
(1) Rounded amounts used.
(2) On January 29, 2019 (in Q3 FY19), Mercury acquired GECO Avionics, LLC, and borrowed \$36.5 million on its existing revolving credit facility to fund the acquisition.



Cash flow summary

	As of										
(In \$ millions) ⁽¹⁾	12/31/17	3/31/18	6/30/18	9/30/18	12/31/18						
Net Income	\$9.1	\$3.7	\$10.1	\$7.5	\$12.4						
Depreciation and amortization	9.6	11.4	12.0	11.5	11.7						
Other non-cash items, net	4.7	3.3	5.1	5.5	4.6						
Change in Working Capital											
Accounts receivable, unbilled receivables, and costs in excess of billings	(1.4)	(10.6)	(2.9)	(5.9)	(15.0)						
Inventory	(11.3)	(2.5)	8.7	(4.6)	(4.9)						
Accounts payable and accrued expenses	(1.2)	(8.7)	(8.2)	(2.0)	9.2						
Other	(0.7)	4.2	0.8	8.0	7.3						
Changes in Operating Assets and Liabilities	(14.6)	(17.5)	(1.6)	(4.5)	(3.4)						
Operating Cash Flow	8.8	0.9	25.6	20.0	25.3						
Capital expenditures	(4.0)	(3.5)	(4.0)	(3.7)	(7.1)						
Free Cash Flow ⁽²⁾	\$4.8	\$(2.6)	\$21.6	\$16.3	\$18.2						
Free Cash Flow ⁽²⁾ / Adjusted EBITDA ⁽²⁾ Free Cash Flow ⁽²⁾ / GAAP Net Income	18% 53%	n.a. n.a.	57% 214%	52% 218%	49% 147%						

Notes:
(1) Rounded amounts used.
(2) Non-GAAP, see reconciliation table.



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Q3 FY19 guidance

In \$ millions, except percentage and per share data	Q3 FY18 ⁽¹⁾	Q3 FY19 ⁽²⁾	Change
Revenue	\$116.3	\$162.7 - \$167.7	40% - 44%
Gross Margin	45.4%	43.6% - 44.1%	(1.8) - (1.3) pts
Operating Expenses	\$45.9	\$52.8 - \$53.8	15% - 17%
GAAP Net Income Effective tax rate ⁽³⁾	\$3.7 37%	\$10.8 - \$12.3 27%	192% - 232%
GAAP EPS Weighted-average diluted shares outstanding	\$0.08 47.5	\$0.23 - \$0.26 47.9	188% - 225%
Adjusted EPS ⁽⁴⁾	\$0.30	\$0.43 - \$0.46	43% - 53%
Adj. EBITDA ⁽⁴⁾ % of revenue	\$25.1 21.6%	\$34.8 - \$36.8 21.4% - 21.9%	39% - 47%



Notes:
(1) Q3 FY18 figures are as reported in the Company's earnings release dated April 24, 2018.
(2) The guidance included herein is from the Company's earnings release dated January 29, 2019 and reflects the acquisition of GECO Avionics, LLC. For purposes of modeling and guidance, we have assumed no incremental restructuring, acquisition, other non-operating adjustments or non-recurring financing-related expenses.
(3) The effective tax rate in the guidance included herein excludes discrete items.
(4) Non-GAAP, see reconciliation table.

FY19 annual guidance

In \$ millions, except percentage and per share data	FY18 ⁽¹⁾	FY19 ⁽²⁾	Change
Revenue	\$493.2	\$631.0 - \$646.0	28% - 31%
Gross Margin	45.8%	43.4% - 43.9%	(2.4) - (1.9) pts
Operating Expenses	\$178.9	\$203.0 - \$207.6	13% - 16%
GAAP Net Income Effective tax rate ⁽³⁾	\$40.9 4%	\$42.6 - \$46.1 27%	4% - 13%
GAAP EPS Weighted-average diluted shares outstanding	\$0.86 47.5	\$0.89 - \$0.96 47.8	3% - 12%
Adjusted EPS ⁽⁴⁾	\$1.42	\$1.72 - \$1.80	21% - 27%
Adj. EBITDA ⁽⁴⁾ % of revenue	\$114.6 23.2%	\$138.6 - \$143.5 22.0% - 22.2%	21% - 25%

(3) The effective tax rate in the guidance included herein excludes discrete items.

(4) Non-GAAP, see reconciliation table.



Notes:
(1) FY18 figures are as reported in the Company's earnings release dated July 31, 2018.
(2) The guidance included herein is from the Company's earnings release dated January 29, 2019 and reflects the acquisition of GECO Avionics, LLC. For purposes of modeling and guidance, we have assumed no incremental restructuring, acquisition, other non-operating adjustments or non-recurring financing-related expenses.

Summary

- Strong Q2 results with 1.09 book-to-bill and record backlog
- Record revenue increases 35% YoY; 11% organic revenue growth
- GAAP net income and adjusted EBITDA exceeded guidance
- Significant YoY growth in operating and free cash flow
- Completed acquisition of GECO Avionics, 8th acquisition in 3 years
- Expect strong Q3 & FY19 performance; raising full year guidance

















Appendix

Adjusted EPS reconciliation

													Q3 FY19		FY19	
(In thousands, except per share data)	Q1 FY17	Q2 FY17	Q3 FY17	Q4 FY17	FY17	Q1 FY18	Q2 FY18	Q3 FY18	Q4 FY18	FY18	Q1 FY19	Q2 FY19	Low	High	Low	High
Earnings per share ⁽¹⁾	\$ 0.10	\$ 0.13	\$ 0.16	\$ 0.19	\$ 0.58	\$ 0.38	\$ 0.19	\$ 0.08	\$ 0.21	\$ 0.86	\$ 0.16	\$ 0.26	\$ 0.23	\$ 0.26	\$ 0.89	\$ 0.96
Net Income	\$3,819	\$ 5,204	\$ 7,048	\$ 8,804	\$24,875	\$17,953	\$ 9,133	\$ 3,696	\$10,101	\$40,883	\$ 7,479	\$12,383	\$10,800	\$12,300	\$42,600	\$46,100
Amortization of intangible assets	4,602	4,888	4,732	5,458	19,680	5,637	5,827	7,104	7,436	26,004	7,181	6,939	7,000	7,000	27,500	27,500
Restructuring and other charges	297	69	459	1,127	1,952	95	313	1,384	1,367	3,159	504	23	-	-	500	500
Impairment of long-lived assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Acquisition and financing costs	553	1,114	569	153	2,389	854	1,366	1,909	799	4,928	1,043	762	700	700	3,200	3,200
Fair value adjustments from purchase accounting	2,077	870	270	462	3,679	509	84	539	860	1,992	620	-	-	-	600	600
Litigation and settlement expense (income), net	-	100	-	17	117	-	-	-	-	-	-	179	-	-	200	200
Stock-based and other non-cash compensation expense	3,632	4,093	3,715	3,901	15,341	4,696	4,941	3,669	4,309	17,615	4,743	5,338	4,700	4,700	19,800	19,800
Impact to income taxes	(6,085)	(4,441)	(3,576)	(4,500)	(18,602)	(11,951)	(8,615)	(4,082)	(2,621)	(27,269)	(3,073)	(3,009)	(2,600)	(2,600)	(12,000)	(12,000)
Adjusted income	\$8,895	\$11,897	\$13,217	\$15,422	\$49,431	\$17,793	\$13,049	\$14,219	\$22,251	\$67,312	\$18,497	\$22,615	\$ 20,600	\$22,100	\$82,400	\$85,900
(1)	.															l .
Adjusted earnings per share ⁽¹⁾	\$ 0.22	\$ 0.30	\$ 0.29	\$ 0.32	\$ 1.15	\$ 0.37	\$ 0.28	\$ 0.30	\$ 0.47	\$ 1.42	\$ 0.39	\$ 0.47	\$ 0.43	\$ 0.46	\$ 1.72	\$ 1.80
Weighted-average shares outstanding:																
Basic	38,865	39,151	43,773	46,211	41,986	46,504	46,752	46,844	46,873	46,719	47,048	47,189				
Diluted	39,865	39,985	44,814	47,472	43,018	47,489	47,447	47,532	47,521	47,471	47,697	47,705	47,900	47,900	47,800	47,800

Notes

(1) Per share information is presented on a fully diluted basis.



Adjusted EBITDA reconciliation

							Q3 FY19		FY19							
(In thousands)	Q1 FY17	Q2 FY17	Q3 FY17	Q4 FY17	FY17	Q1 FY18	Q2 FY18	Q3 FY18	Q4 FY18	FY18	Q1 FY19	Q2 FY19	Low	High	Low	High
Net income	\$ 3,819	\$ 5,204	\$ 7,048	\$ 8,804	\$24,875	\$17,953	\$ 9,133	\$ 3,696	\$10,101	\$ 40,883	\$ 7,479	\$12,383	\$10,800	\$12,300	\$ 42,600	\$ 46,100
Other non-operating adjustments, net ⁽¹⁾	(732)	(129)	(378)	(107)	(1,346)	222	(326)	(694)	3	(795)	365	(18)	-	-	400	400
Interest expense, net	1,782	1,888	1,756	1,680	7,106	(16)	104	999	1,731	2,818	2,193	2,125	2,500	2,500	9,300	9,300
Income Taxes	(1,259)	1,779	3,170	2,503	6,193	(8,381)	1,335	2,209	6,527	1,690	3,129	4,483	4,000	4,500	15,700	17,100
Depreciation	2,718	2,966	3,233	3,672	12,589	3,700	3,775	4,277	4,521	16,273	4,365	4,769	5,100	5,100	18,800	18,800
Amortization of intangible assets	4,602	4,888	4,732	5,458	19,680	5,637	5,827	7,104	7,436	26,004	7,181	6,939	7,000	7,000	27,500	27,500
Restructuring and other charges	297	69	459	1,127	1,952	95	313	1,384	1,367	3,159	504	23	-	-	500	500
Impairment of long-lived assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Acquisition and financing costs	553	1,114	569	153	2,389	854	1,366	1,909	799	4,928	1,043	762	700	700	3,200	3,200
Fair value adjustments from purchase accounting	2,077	870	270	462	3,679	509	84	539	860	1,992	620	-	-	-	600	600
Litigation and settlement expense (income), net	-	100	-	17	117	-	-	-	-	-	-	179	-	-	200	200
Stock-based and other non-cash compensation expense	3,632	4,093	3,715	3,901	15,341	4,696	4,941	3,669	4,309	17,615	4,743	5,338	4,700	4,700	19,800	19,800
Adjusted EBITDA	\$17,489	\$ 22,842	\$ 24,574	\$ 27,670	\$ 92,575	\$ 25,269	\$ 26,552	\$ 25,092	\$ 37,654	\$ 114,567	\$31,622	\$36,983	\$ 34,800	\$36,800	\$ 138,600	\$ 143,500

Notes:

(1) As of July 1, 2018, the Company has revised its definition of adjusted EBITDA to incorporate other non-operating adjustments, net, which includes gains or losses on foreign currency remeasurement and fixed assets sales and disposals among other adjustments. Adjusted EBITDA for prior periods has been recast for comparative purposes.



Free cash flow reconciliation

(In thousands)	Q1 FY17	Q2 FY17	Q3 FY17	Q4 FY17	FY17	Q1 FY18	Q2 FY18	Q3 FY18	Q4 FY18	FY18	Q1 FY19	Q2 FY19
Cash flows from operations	\$10,283	\$14,238	\$ 24,889	\$ 9,736	\$59,146	\$ 8,028	\$ 8,779	\$ 873	\$ 25,641	\$43,321	\$ 20,029	\$ 25,301
Capital expenditures	(6,050)	(7,703)	(13,036)	(6,055)	(32,844)	(3,628)	(3,964)	(3,475)	(4,039)	(15,106)	(3,727)	(7,075)
Free cash flow	\$ 4,233	\$ 6,535	\$11,853	\$ 3,681	\$26,302	\$ 4,400	\$ 4,815	\$(2,602)	\$21,602	\$28,215	\$16,302	\$18,226

Organic revenue reconciliation

(In thousands)	Q1 FY17	Q2 FY17	Q3 FY17	Q4 FY17	FY17	Q1 FY18	Q2 FY18	Q3 FY18	Q4 FY18	FY18	Q1 FY19	Q2 FY19
Organic Revenue	\$ 63,339	\$ 68,072	\$ 75,080	\$ 71,208	\$277,699	\$ 93,498	\$ 104,957	\$ 100,625	\$ 134,358	\$433,438	\$ 112,801	\$ 130,326
Acquired Revenue ⁽¹⁾	24,310	29,942	32,237	44,400	130,889	12,571	12,955	15,711	18,509	59,746	31,255	28,763
Net Revenue	\$87,649	\$98,014	\$107,317	\$115,608	\$408,588	\$106,069	\$117,912	\$116,336	\$152,867	\$493,184	\$144,056	\$159,089

Notes:

(1) Acquired revenue for all preceding periods presented has not been recast for comparative purposes.

